

Belt and Road Networks: Some observations

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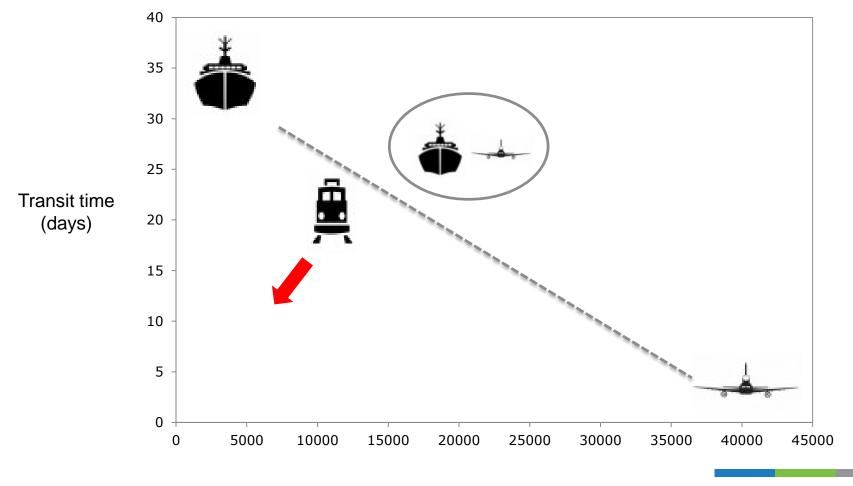
10-11 July 2016 Along the Silk Roads High Level Conference Venice, Italy







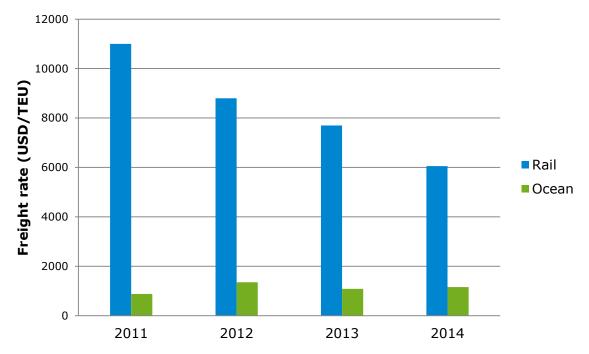
End of the trade off between time and costs?



Costs (USD/FEU)



Declining costs: closing the gap?



Rail: Chongqing-Duisburg. Ocean: Shanghai-Northern Europe. Sources: Clarkson Research, HKTDC

Rail/sea cost ratio declined from 13 to 5 in four years

State strategy, implemented by "private" port operators





The remaining dots

Possible new terminals:

- Venice Offshore Terminal
- Port Klang, Terminal 3
- New Priok Port, Phase 2

Possible acquisitions:

• Portfolio of ailing shipping lines (e.g. HMM) -> Rotterdam

New partnerships



Thank you

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